



Careers beyond academia: bridging science and industry

Alberto GREGORI

Vice-Chair, Marie Curie Alumni Association (MCAA), France Chapter

MCAA Background



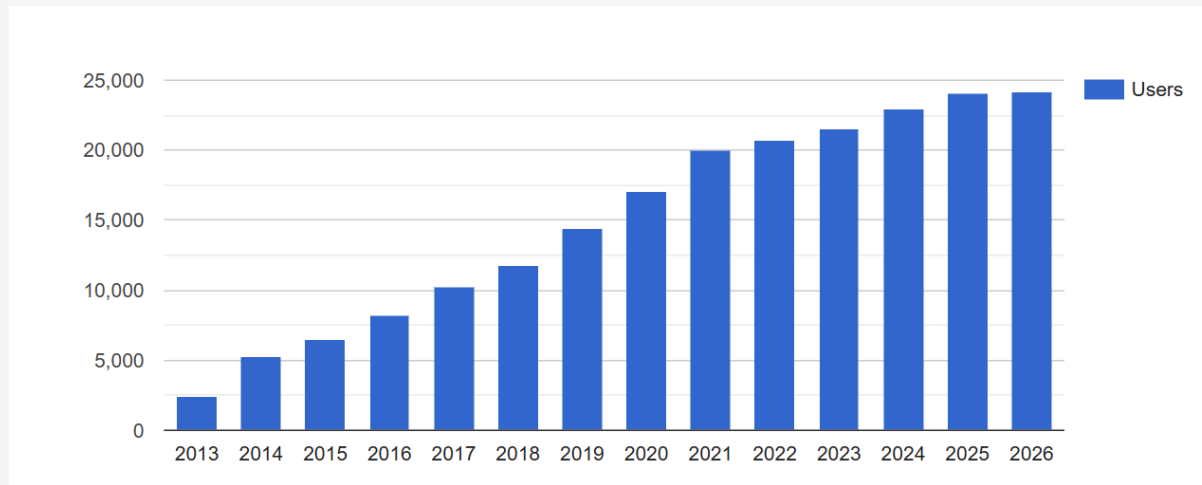
*Marie Skłodowska-Curie
(1867-1934)*

- Founded in 2012 as a restricted-access website, the MCAA today is a dynamic network boasting more than 24000 members.
- Connecting researchers throughout Europe and around the world, the MCAA enables international transdisciplinary collaborations. It encourages networking, cooperation and mutual understanding among members and external stakeholders.
- Membership is free and open to any past or present Marie Curie researcher (beneficiary of funding under any of the past or present schemes proposed as part of the European Commission's Marie Curie programme) who encourages international mobility among researchers.
- Funding and support for the MCAA is provided by the European Commission Directorate General for Education and Culture.

MCAA Members

1. 24234 **registered** members
2. 165 nationalities.
3. 41 Chapters
4. 8 Working groups
 1. Artificial Intelligence
 2. Bridging Science and Business
 3. Career Development
 4. Communication
 5. Policy
 6. Genders, Equity, Diversity & Inclusion – GEDI
 7. Research Management Working Group
 8. Sustainability

MCAA Members



MCAA Members

Nationality

Any

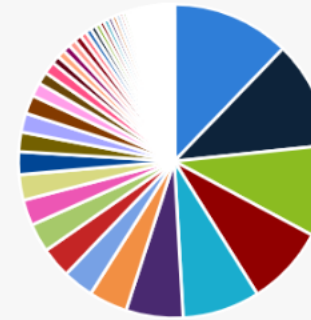


- Italy (3461)
- Spain (2586)
- India (1588)
- Germany (1489)
- France (1233)
- China (1068)
- Greece (987)
- United Kingdom (906)
- Portugal (636)

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Current Country of Residence

Any



- United Kingdom (2554)
- Spain (2307)
- Germany (1967)
- Italy (1720)
- France (1673)
- Netherlands (1232)
- Belgium (832)
- Denmark (669)
- Ireland (656)

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MCAA Members

Scientific Panel

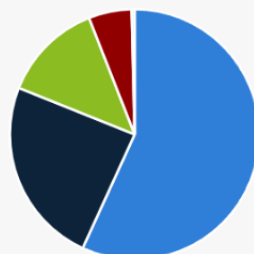
Any



- LIF - Life sciences (5892)
- ENG - Engineering (5119)
- SOC - Social Sciences and Humanities (3350)
- CHE - Chemistry (3289)
- PHY - Physics (2362)
- ENV - Environmental sciences (1971)
- ECO - Economics (663)
- MAT - Mathematics (506)

Age Group

Any

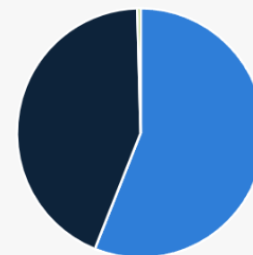


- 36-50 (11903)
- 25-35 (5072)
- >50 (2719)
- N/A (1167)
- ≤18 (74)
- 19-24 (7)

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Gender

Any

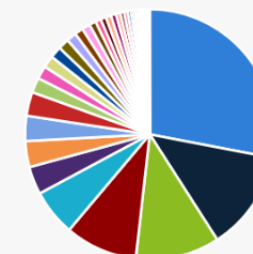


- Male (13588)
- Female (10552)
- Other (105)

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Chart showing participation action

Any



- FP7 - ITN (2326)
- H2020 - IF (Individual Fellowships) (1072)
- FP7 - IEF (905)
- H2020 - ITN (Research Networks) (779)
- FP7 - COFUND (499)
- FP7 - IOF (299)
- FP7 - IAPP (279)
- FP7 - IIF (270)
- FP7 - CIG (256)

MCAA Mission and Vision

Mission:

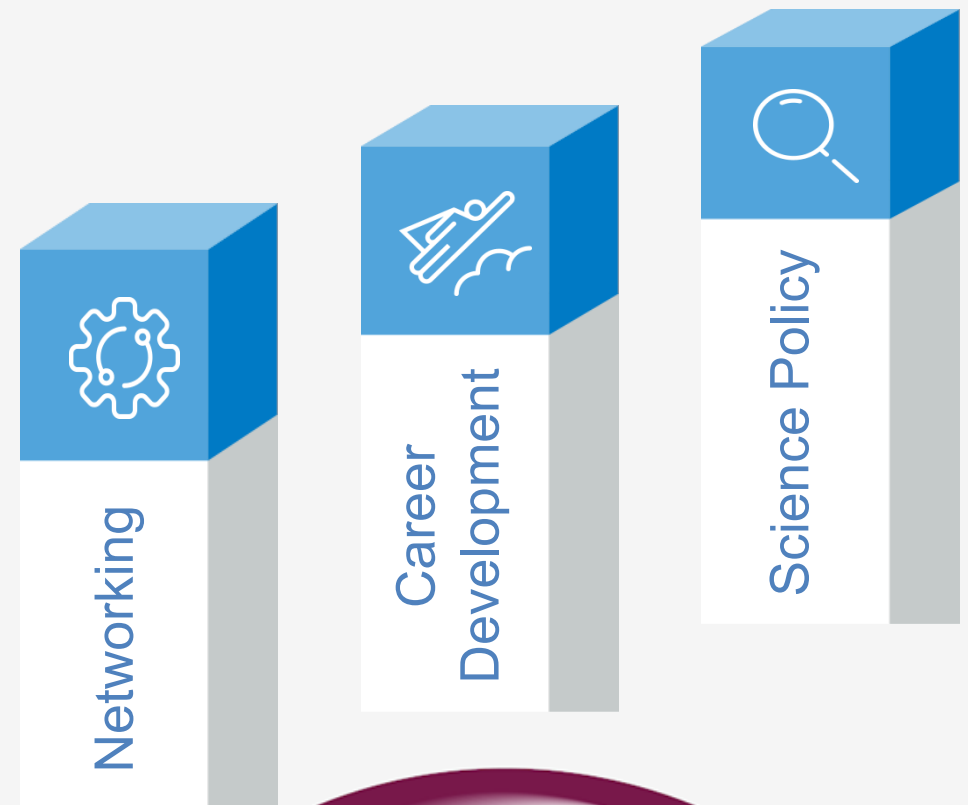
Our mission is to bring together the MSCA community, support the career development of present and past MSCA beneficiaries at all career stages, and be a voice for researchers across regions and disciplines

Vision:

Our vision is an inclusive and sustainable research environment that enables knowledge to benefit society

Goals:

1. Connecting the MSCA community
2. Career development for MCAA members
3. Advocacy for researchers



Events

MCAA
MARIE CURIE ALUMNI ASSOCIATION

AROUND THE WORLD WEBINAR SERIES

Cultural diplomacy in Southern Europe

12 June 2026
16:00–17:00 CEST



MCAA
MARIE CURIE ALUMNI ASSOCIATION

AROUND THE WORLD WEBINAR SERIES

Boost your research with EOSC EU Node

8 May 2026
16:00–17:00 CEST



MCAA
MARIE CURIE ALUMNI ASSOCIATION

AROUND THE WORLD WEBINAR SERIES

Enhancing research impact through standardisation

20 March 2026
16:00–17:00 CET



MCAA
MARIE CURIE ALUMNI ASSOCIATION

A stakeholder dialogue on the MSCA



22-24 APRIL 2026
Brussels Belgium

MCAA Annual Conference

Research careers beyond borders: 30 years of the MSCA



Researchers meet Entrepreneurs: Career paths

6-7 November 2025

Institute for Condensed Matter Chemistry Bordeaux

Researchers meet entrepreneurs



MCAA
MARIE CURIE ALUMNI ASSOCIATION

EUROPEAN DOCTORAL DAY

A stakeholder dialogue on European doctoral programmes



Researchers meet Entrepreneurs: Fund your Start-up

March 16, 2026

Pier 01, Tech City, Barcelona
(Limited travel support also available)

MCAA ACCIO CRG Barcelona RMIT Registration



MCAA
MARIE CURIE ALUMNI ASSOCIATION

Sustainability in research practices: The updated MSCA Green Charter

24 February 2026
12:00 CET

Speaker: Robin Gadbled
Policy Officer, European Commission



Projects



PhD skills

1. Project Management

- Planning and prioritizing work
- Managing timelines and deliverables
- Risk identification and mitigation

3. Collaboration and Teamwork

- Working in cross-functional teams
- Giving and receiving feedback
- Building professional relationships

5. Leadership Skills

- Leading projects without formal authority
- Mentoring junior colleagues
- Strategic thinking

2. Communication Skills

- Explaining complex ideas to non-experts
- Writing concise reports and recommendations
- Storytelling with data

4. Adaptability and Learning Agility

- Learning new tools and technologies quickly
- Working in fast-paced environments
- Resilience during organizational change

6. Decision-Making Under Uncertainty

- Making recommendations with incomplete information
- Prioritizing practical solutions over perfect solutions
- Evaluating trade-offs

Transition to industry

PhD researchers have deep technical expertise, but industry roles often require a broader mix of business, communication, and execution skills.

Particularly Important Skills Often Missing from PhD Training

- Business awareness
- Industry-specific knowledge
- Stakeholder communication
- Product/customer orientation
- Cross-functional collaboration

These skills complement the strengths most PhD researchers already possess: analytical thinking, problem solving, independent learning, and deep subject-matter expertise.

Missing connections

1. Business and Commercial Awareness

- Understanding markets and business models
- Ability to connect research outcomes to business value
- Basic financial literacy

3. Industry-Specific Knowledge

- Regulatory and compliance requirements
- Industry standards and best practices
- Domain-specific technologies and methodologies

2. Product Thinking

- Understanding user needs
- Translating research into products or services
- Measuring impact through business metrics

4. Stakeholder Management

- Understanding stakeholder needs
- Negotiation and persuasion
- Balancing technical excellence with business constraints

My career between industry and academia

- Musician and teacher
- Waiter
- Basketball coach
- Research engineer
- PhD candidate
- Project engineer
- Project manager
- Product manager
- Senior consultant
- Senior researcher



2011

2012

2016

2018

2019

2023

2024

2025



My career in TRL

Alpha MOS

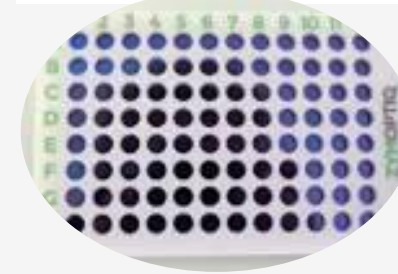
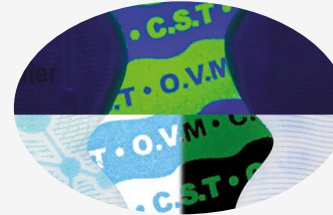
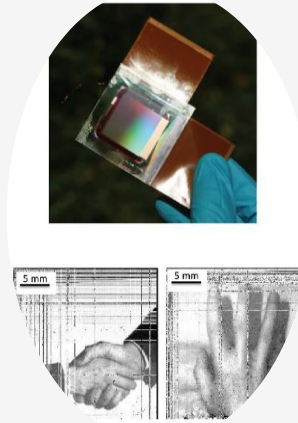
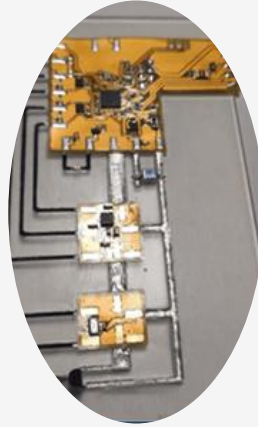
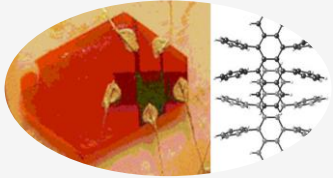
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SIEMENS
Healthineers

ctp
centre technique
du papier

ZYMOPTIQ
Quantifying Enzymes

UNIVERSITÀ DEGLI STUDI
DI MILANO
BICOCCA



1
Basic
Observations

2
Technology
Conceptualized

3
Proof-of-Concept
Validation

4
Partial-Scale
Prototype & Modeling

5
Partial-Scale
Prototype Validation

6
Full-Scale Prototype
Field Demonstration

7
Full-Scale Prototype in
Commercial Conditions

8
Final Commercial
Product Certification

9
Final Commercial Product
is Bank-Financeable



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